



Notice of the Ordinary meeting of

Community Investment Funding Panel

Rōpū Whakangao Pūtea Hapori

Date:	Monday 28 June 2021
Time:	11.00a.m.
Location:	Council Chamber Floor 2A, Civic House 110 Trafalgar Street, Nelson

Agenda

Rārangi take

Chairperson

Andrew White

Members

Rachel Gordon

Rosalie Grant

Bhoj Subba

Graeme Thomas

Viv Lock

Tangata Whenua representative - vacant

Quorum: 4

**Pat Dougherty
Chief Executive**

Nelson City Council Disclaimer

Please note that the contents of these Council and Committee agendas have yet to be considered by Council and officer recommendations may be altered or changed by the Council in the process of making the formal Council decision. For enquiries call (03) 5460436.

1. Apologies

Nil

2. Confirmation of Order of Business

3. Interests

3.1 Updates to the Interests Register

3.2 Identify any conflicts of interest in the agenda

4. Public Forum

There is no public forum at this meeting

5. Confirmation of Minutes

There are no minutes to confirm

6. Chairperson's Report

**7. Community Investment Funding Allocation
2020/2021**

3 - 52

Document number R25972

Recommendation

That the Community Investment Funding Panel

- 1. Receives the report Community Investment Funding Allocation 2020/2021 (R25972) and its attachments (A2687430, A2598503, A2647006 and A2688729); and***
- 2. Approves funding for the Community Investment Fund grant applications from the residual 2020/21 Community Investment funding (\$34,873) as agreed at this meeting and as listed on attachment (A2647006); and***
- 3. Notes that allocation of the three-year Community Investment Strategic Grant funding for 2021-2024 will occur at the next Community Investment Funding Panel meeting.***



Community Investment Funding Panel

28 June 2021

REPORT R25972

Community Investment Funding Allocation 2020/2021

1. Purpose of Report

- 1.1 To allocate Community Investment Grant funding for 2020/2021.

2. Recommendation

That the Community Investment Funding Panel

- 1. Receives the report Community Investment Funding Allocation 2020/2021 (R25972) and its attachments (A2687430, A2598503, A2647006 and A2688729); and***
- 2. Approves funding for the Community Investment Fund grant applications from the residual 2020/21 Community Investment funding (\$34,873) as agreed at this meeting and as listed on attachment (A2647006); and***
- 3. Notes that allocation of the three-year Community Investment Strategic Grant funding for 2021-2024 will occur at the next Community Investment Funding Panel meeting.***

3. Background

CIF Funding Priorities

- 3.1 The Community and Recreation Committee approved updated priorities for the Community Investment Fund at its meeting on 4 March 2021. The revised priorities reflect the Community Partnerships Activity Management Plan (AMP) 2021-31 (attachment 1) that guide priorities over the next ten years.

Item 7: Community Investment Funding Allocation 2020/2021

The priorities are:

'to improve the wellbeing in Nelson 'communities of greatest need' focusing on:

- *reducing social isolation,*
- *reducing housing vulnerability,*
- *improving access to work and learning opportunities, and*
- *reducing the impact of poverty' (CAR/2021/001).*

3.2 Additionally, the 'communities of greatest need' more severely impacted by these issues include Māori, Pasifika, former refugee and migrants, young people, older persons, LGBTQI+, women and disabled people.

3.3 These priorities do not prevent the panel allocating funds to support other social development and wellbeing projects.

Revised Structure for CIF Funding

3.4 The Community and Recreation Committee agreed to a revised structure for the Community Investment Fund to operate from 1 July 2021, comprising:

- Strategic Grants that focus on supporting Nelson communities of greatest need, are of higher value (range \$10,000-\$30,000 per annum) and may be for up to three years. Approximately \$240,000 p.a. is available to allocate as strategic grants.
- Small grants of up to \$10,000 for 12-month projects will allow Council to resource emerging issues and provide funding agility. There will be two funding rounds to enable greater responsiveness, with approximately \$100,000 p.a. available for allocation.

Funding Applications Received

3.5 Forty-nine applications, requesting a total of \$735,661, were received for the inaugural three-year strategic grant funding round that closed on 31 May 2021. A summary of the applications is provided in the attached spreadsheet (attachment 3).

3.6 Officers are assessing these applications against the criteria and priorities of the fund.

Funding available

3.7 \$34,873 of the 2020/2021 CIF budget is unallocated. This is due to an unspent grant being returned during the year (\$3,079), and several three-year grants being allocated and paid in June 2018. This created a

Item 7: Community Investment Funding Allocation 2020/2021

misalignment with Council's financial year, resulting in unallocated funding for the 2020/21 year.

- 3.8 This one-off funding must be allocated by 30 June 2021 and will correct the misalignment between CIF funding and Council's financial year cycle. This funding cannot be easily carried forward from the 2020/21 financial year to the 2021/22 financial year.
- 3.9 \$240,000 is available to be allocated as strategic grants for up to three years, from 1 July 2021. This funding will be allocated at a future panel meeting in July 2021.

Assessment of Applications

- 3.10 Officers are reviewing all applications against the following factors:
- The capability and viability of the applicant and project/programme considering any previous track record of project delivery and accountability
 - The alignment with CIF criteria and priorities
 - Additional factors, including the level of collaboration and the proportion of the community benefit attributable to Nelson.

4. Discussion

2020/2021 Residual funding allocation.

- 4.1 While the new AMP priorities do not take effect until 1 July 2021, to ensure consistency with future funding it is recommended that the Panel consider the new priorities when allocating funding. As the current priorities are broader in scope, there is no conflict between the current (pre 30 June 2021) priorities and the post 1 July CIF priorities.
- 4.2 Officers identified several applications that they consider suitable for funding from the residual 2020/21 funding. These applications:
- Align with the CIF priorities as suitable for funding,
 - Are not recommended for multi-year strategic grants funding, and
 - Are multi-party collaborative initiatives, where some of the parties involved have submitted separate applications for different programmes.

Assessments of the applications that officers consider suitable for this funding are provided in the attached document (attachment 4).

- 4.3 As a meeting to discuss Iwi Māori participation panel membership is not scheduled until 10 July, Council's Kaumatua will be asked to participate on the panel to ensure Māori perspectives are considered as part of decision making. This is consistent with the CIF Panel Terms of Reference

Item 7: Community Investment Funding Allocation 2020/2021

and the resolution of the Community and Recreation Committee meeting on 4 March 2021 [CAR/2021/003].

Strategic Grant allocation – 2021/2022.

- 4.4 The applications to be considered for strategic grants are listed in the schedule of applications (attachment 3). It is proposed that the panel have another meeting in July 2021 to consider the allocation of strategic grant funding. Officers will provide the panel with the details and their assessment of the applications to assist the panel allocate the strategic grants at their next meeting.

5. Options

Allocation of the residual 2020/2021 Funding

Option 1: Allocate the funding (recommended option)	
Advantages	<ul style="list-style-type: none">• The funding is made available to the community to use.• The allocation doesn't pre-empt future panel decisions on strategic grants funding
Risks and Disadvantages	<ul style="list-style-type: none">• Allocation decision making occurs over two separate meetings.
Option 2: Decide not to allocate the funding	
Advantages	<ul style="list-style-type: none">• Financial savings to Council.
Risks and Disadvantages	<ul style="list-style-type: none">• The funding will not benefit the community organisations.

6. Next Steps

- 6.1 Officers will negotiate grant agreements and pay the grants as approved.
- 6.2 The panel will schedule a further meeting in July 2021 to allocate the Strategic Grants.

Author: Paul Prestidge, Community Contracts Adviser

Attachments

Attachment 1: Community Partnerships AMP 2021-2031 (A2687430) [↓](#)

Attachment 2: CIF Panel Terms of Reference 2021 (A2598503) [↓](#)

Item 7: Community Investment Funding Allocation 2020/2021

Attachment 3: CIF Applications Schedule June 2021 (A2647006) [↓](#)

Attachment 4: CIF Funding Assessments June 2021 (A2688729) [↓](#)



Community Partnerships Activity Management Plan

Mahere ā-Hapori
2021 – 2031

Version: **24** Date: **23 November 2020** Status: **Draft**
Author: **Mark Preston-Thomas** Adopted: **Not adopted**

Contents

1. The Purpose of this Plan	3
2. Strategic Context.....	7
3. Key Issues for the Community	9
4. Key changes in approach	12
5. Activities included in this Plan	13
6. Partnerships & Stakeholders	15
7. How the Community Partnerships team works	16
8 Levels of Service.....	19
9 Risks	Error! Bookmark not defined.
10 Key assumptions	25
11 Financial Summary	26
Appendix 1: Financial Information.....	27
Appendix 2: Existing levels of service and current performance	Error! Bookmark not defined.

Executive summary

This Activity Management Plan (AMP) summarises Council's long-term approach to the provision of Community Partnerships activities. Key changes from the 2018–28 Community Partnerships AMP are:

- An increased focus on support for communities of greatest need relating to reducing social isolation, reducing housing vulnerability, improving access to work and learning opportunities, and reducing the impact of poverty.
- Maximising the resources and tools available to Council, in particular strengthening community groups working with communities of greatest need, more strategic use of Community Investment Fund (CIF) allocations, and using Council's influence to affect change and attract investment with social agencies.
- A more flexible approach to funding activities, to enable the team to more quickly respond to emerging issues and to new opportunities with significant benefits to the community.
- New levels of service and performance measures to focus on outcomes rather than outputs.
- Establishment of a planning framework, and building exit strategies (where appropriate) into Council involvement in projects and funding arrangements.

The activities in this AMP have a budget of \$818,668. Financial details are provided in Appendix 1: Financial Information.

Focus areas

The five focus areas are: social isolation, housing vulnerability, access to work and learning opportunities, poverty, and community wellbeing. A description of each focus area and Council's proposed actions is outlined below, alongside the performance targets for each of these areas. Performance targets enable Council to consistently measure and report on the outcomes from its community partnership work.

Social isolation occurs when people lack meaningful interactions with others. This is a very real issue for segments of the Nelson population, with older adults, the LGBTIQI+ community, young people, former refugees, migrants and new arrivals in Nelson being particularly at risk. Being lonely contributes to poor mental health and affects general enjoyment of life.



Proposed actions:

- Assist community organisations to deliver programmes with isolated older people to improve connectedness and participation.
- Support community organisations that reduce social isolation with capability and capacity development so they can work even more effectively to build stronger, more resilient communities.
- Support community organisations which are working to reduce the social impact of the digital divide.
- Prioritise Community Investment Fund (CIF) allocations for groups working with socially isolated communities.
- Actively support community recreation programmes by encouraging wide ranging use of Council-owned parks and facilities.
- Work in collaborative partnerships with local and national organisations, including central government agencies (such as Nelson Marlborough Health) on social isolation-related issues.

Performance targets:

- Minimum of 10% of CIF funding to mitigate social isolation.
- Two projects directly supported to reduce social isolation for high-risk communities.
- One project is delivered to address social isolation for refugees and new migrants.

Housing Vulnerability is a growing area of concern due to increasing homelessness and an increasing number of people who are either at risk of becoming homeless or are living in substandard housing. While a whole of Council approach is being utilised to mitigate housing supply and related issues, there are significant social issues resulting from housing vulnerability, which disproportionately affect young people, older adults, Māori and Pasifika. The numbers of homeless “living rough” continues to cause concern across social agencies.

Proposed actions:

- Partner with local agencies to identify and provide housing/wellbeing opportunities for people in substandard living conditions.
- Ensure a consistent Council-wide approach to working on homelessness issues that is supportive, and respects the dignity and needs of all Nelsonians.

Performance targets:

- Council responds to referrals and service requests within five working days.
- At least one homelessness project is directly supported by Council.

- Project accountability reports demonstrate success at mitigating the risk or impact of homelessness.

Access to work and learning opportunities – Women, young people, LGBTQI+ communities, Māori and ethnic minorities are over-represented in the NEET (not in employment, education or training) category, many of whom have been particularly adversely impacted by the economic effects of the COVID-19 crisis.

Proposed actions:

- Collaborate with local agencies to identify gaps and opportunities to support young people into employment, education and training.
- Build connections to region-wide economic strategies to leverage opportunities for the most disadvantaged members of the community.
- Strengthen the community organisations which support individuals into work, education and training.
- Support alternative education options for people who have not flourished in the education system.

Performance targets:

- Council supports or leads at least one NEET project.
- Council leads or participates in at least one event to celebrate success for students or jobseekers.

Poverty – Despite Nelson having many affluent residents, significant sectors of the community are impacted by poverty. This has an amplifying effect on other social issues, for example poverty increases the risk of becoming homeless if someone cannot access suitable housing and/or work.

Proposed actions:

- Support community organisations which deliver front-line services to alleviate poverty and related issues.
- Prioritise CIF allocations for community organisations which provide support for people living in poverty.
- Help facilitate the community-wide effort to reduce impacts of poverty.

Performance targets:

- At least one poverty reduction project is directly supported by Council.
- Project accountability reports demonstrate success at reducing the impact of poverty.

Community Wellbeing – In addition to the focused work with the communities of greatest need (described above), there is also benefit in delivering population-based



activities to improve the general wellbeing and enjoyment of life for everyone living in Nelson.

Proposed actions:

- Provide and promote opportunities for increasing physical activity and participation in local parks and reserves for all age groups.
- Strengthen local neighbourhoods through localised activities and small grants.
- Deliver projects with the Police, and with health and alcohol industry representatives, to reduce alcohol-related harm. Support initiatives to improve the perception of safety in the CBD for all Nelsonians.
- Work alongside other funders to provide opportunities for community organisations to improve their governance capabilities or organizational capacity
- Invest in growing young leaders and enabling a youth voice in governance. Provide leadership opportunities and representation for youth via the Youth Council.

Performance targets:

- At least 20 young people receive leadership investment per year.
- Minimum of 10% of CIF funding to strengthen community wellbeing.
- Five local neighbourhood projects are supported.
- Three activities are supported to strengthen community governance or increase organisational capacity.
- At least one inter-agency city safety project is delivered annually.
- Council supports delivery of at least one city safety project.
- Youth sector work plan is developed year one with community partners, At least three projects are successfully delivered annually to support young people.

Community Partnerships Activity Management Plan 2021–2031

1. The Purpose of this Plan

- 1.1 This Activity Management Plan (AMP) summarises Council’s long-term approach to the provision of Community Partnerships activities, which is aligned with the most significant barriers to social wellbeing being experienced in the community
- 1.2 The four areas of greatest community need relate to:
 - Reducing social isolation.
 - Reducing housing vulnerability.
 - Improving access to work and learning opportunities.
 - Reducing impact of poverty.
- 1.3 This AMP describes how Council will help to address these issues. The levels of service, performance measures, future allocations from the Community Investment Fund and budget lines, all increase the focus on these communities of greatest need.
- 1.4 Council will also continue to invest in activities which contribute to the social wellbeing of the whole community.

2. Strategic Context

- 2.1. The **Local Government (Community Well-being Amendment Act) 2019** reinstated the four well-beings in the purpose of local government. The Act ... “provides for local authorities to play a broad role in promoting the social, economic, environmental, and cultural well-being of their communities, taking a sustainable development approach”. This provides a strong mandate for Council’s community partnership work, as being central to what Council is here to do, rather than being an optional “nice to do” activity.
- 2.2. Community Partnerships activities contribute to the following **Community Outcomes**.
 - Our communities are healthy, safe, inclusive and resilient.
 - Our communities have access to a range of social, educational and recreational facilities and activities.
 - Our council provides leadership and fosters partnerships, a regional perspective, and community engagement.



2.3. This AMP is informed by the following strategic documents:

- The **Social Wellbeing Policy** sets the strategic direction for planning and delivering services that have a social impact and contribute to the social wellbeing of the community.
- The **Youth Strategy** guides Council investment in youth development.
- The **Community Investment Policy** guides Community Investment Fund decisions.
- The **City for All Ages project** has been established to develop community-based solutions to the challenges associated with an ageing population, including housing, the economy, labour, transport and health care.
- **Project Kōkiri** is a project focusing on the Nelson Tasman Economic COVID-19 Response and Regeneration Plan.
- **Te Tauihu Intergenerational Strategy**, a roadmap for Marlborough, Nelson and Tasman to support the happy, healthy, prosperous future for our people and our land.
- **Kia Kotahi te Hoe**, a combined strategic document of Te Tauihu iwi focusing on the wellness as adopted by the Regional Intersectoral Forum.



Figure 1: The strategic context for this Community Partnerships AMP

- 2.4. Whole-of-Council commitments to working in partnerships with iwi, addressing housing supply through the Future Development Strategy, and being a Smart Little City that is a welcoming place for young people, are relevant to this AMP as is the importance of recognising the mandates of other agencies in order to foster collaboration and avoid duplication.

3. Key Issues for the Community

Demographics

- 3.1. **Census data** shows the following population trends in Nelson:

- An increasing proportion of young Māori and Pasifika.
- The population over 50 is primarily NZ European and the younger population is more ethnically diverse.
- An ageing population.

Age and sex of people in Nelson Region, 2018 Census

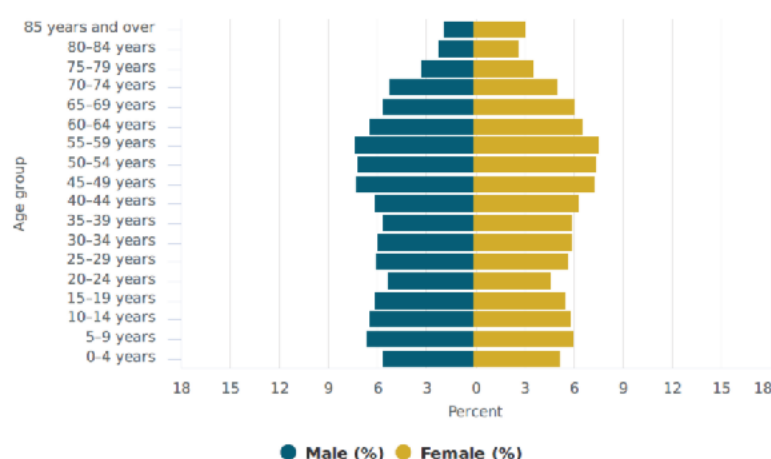


Figure 2: Age distribution in Nelson's population (Source Stats NZ website, 2020)

- 3.2. Nelson is a resettlement area for former refugees, and current intakes are mainly from Burma/Myanmar. This adds strength to the cultural diversity of the region while adding different social and community needs, which Council is well-placed to assist with, in partnership with community organisations.



Ethnic groups for people in Nelson Region and New Zealand, 2018 Census

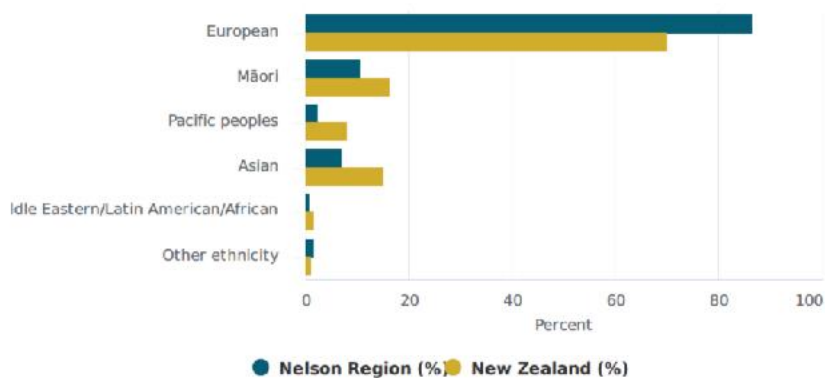


Figure 3: Ethnic diversity in Nelson and New Zealand (Source, Stats NZ website, 2020)

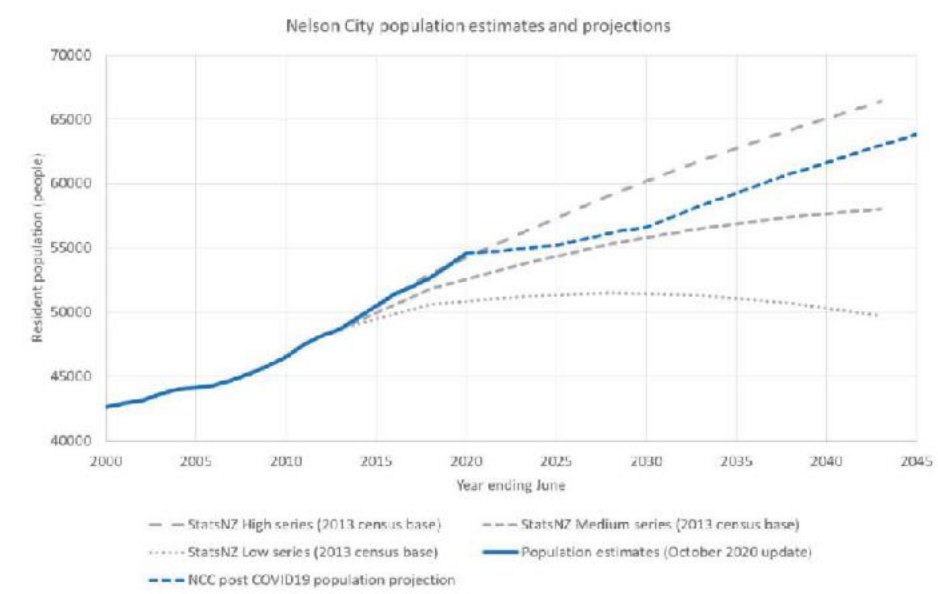


Figure 4: Population estimates for Nelson including post-COVID projection (Sources, Stats NZ website, 2020 and Nelson City Council)

Feedback from community partners on the key issues

- 3.3. Key agencies and community groups considered the following issues of particular importance:
- Affordable housing, housing vulnerability, homelessness.
 - An ageing population and the associated social challenges.
 - Mental health, wellness and isolation.
 - Lack of resources for community organisations, which has implications for programme delivery and the welfare of their staff.
 - A need for better service integration.
- 3.4. This feedback has informed Council's identification of the communities of greatest need in Nelson, the new levels of service and performance measures, and the budget lines outlined in sections 9 and 10 of this AMP.

Communities of greatest need

- 3.5. **Social isolation**, where people lack social interactions, is a very real issue for segments of the Nelson population, with older adults, LGBTQI+ communities, former refugees, migrants and new arrivals in Nelson being particularly at risk. Being lonely contributes to poor mental and general health and impacts enjoyment of life.
- 3.6. **Housing Vulnerability** is a growing area of concern, including increasing homelessness as well as an increasing number of people who are either at risk of becoming homeless or who are living in substandard housing. While a whole of Council approach is being taken to increase housing supply and to address related issues, there are significant social issues resulting from housing vulnerability, which disproportionately affects young people, older adults, Māori and Pasifika. The numbers of homeless people who are living rough continues to cause concern across social agencies.
- 3.7. **Work and Learning** – Women, young people, LGBTQI+ communities, Māori and ethnic minorities are over-represented in the NEET category – not in education, employment or training – and opportunities for people in this situation have been particularly impacted by COVID-19.
- 3.8. **Poverty** – Despite Nelson having many affluent residents, significant sectors of the community are impacted by poverty. This has an amplifying effect on other social issues, for example poverty amplifies the risks of becoming homeless if someone cannot access suitable housing or is seeking work.
- 3.9. The **COVID-19** pandemic had a significant impact on the wellbeing of these communities of greatest need, increasing existing stresses associated with unemployment, housing and mental health. Closer agency and community collaborative partnerships were developed in response to increased community need resulting from COVID-19.



Community Wellbeing

- 3.10. **Community Wellbeing** is also included as an activity because this AMP also delivers population-based activities to improve the general wellbeing and enjoyment of life in Nelson. This is aligned with the Te Tauihu Intergenerational Strategy outcome of:

Tangata People and Communities. Our people and communities are welcoming, healthy and safe. Our people are connected across generations, cultures and distance. Further information on this Strategy can be found at: <https://tetauihu.nz/>

4. Key changes in approach

- 4.1. This plan replaces the 2018–28 Community Partnerships AMP. Key changes from the 2018 AMP are:
- An increased focus on support for communities of greatest need relating to reducing social isolation, reducing housing vulnerability, improving access to work and learning opportunities, and improving community wellbeing.
 - Maximising the resources and tools available to Council, in particular strengthening community groups who work with communities of greatest need, more strategic use of CIF funding, and using Council's influence to affect change and attract investment with social agencies.
 - A more flexible approach to funding activities, to enable the team to more quickly respond to emerging issues and to new opportunities with significant benefits to the community.
 - New levels of service and performance measures to focus on outcomes rather than outputs.
 - Establishment of a planning framework, and building exit strategies (where appropriate) into Council involvement in projects and funding arrangements. This will mitigate the risks of Council becoming over-committed to delivering specific projects or long-term funding of specific organisations. However, some activities which are closely aligned to Council outcomes will continue to be funded over the longer term.
- 4.2. Two enablers which the Community Partnerships team uses to achieve social outcomes in the activity areas listed below are:
- Targeted funding through the Community Investment Fund.
 - Building the capacity of community organisations and networks.

5. Activities included in this Plan

5.1. Reducing Social Isolation

- Assist community organisations to deliver programmes with isolated older people to improve connectedness and participation.
- Support community organisations with capability and capacity development so they can work even more effectively to build stronger, more resilient communities.
- Boost community organisations which are working to reduce the social impact of the digital divide.
- Prioritise Community Investment Fund (CIF) allocations for groups working with vulnerable and isolated communities.
- Assist community organisations using Council-owned facilities to better support community activities, particularly those which give young people a place to be together.
- Actively support community recreation programmes by encouraging use of Council-owned parks and facilities across the community.
- Work in collaborative partnerships with local and national organisations, including central government agencies (such as Nelson Marlborough Health) on social isolation related issues.

5.2. Reducing Housing Vulnerability

- Partner with local agencies to identify and support housing/wellbeing opportunities for people in substandard living conditions.
- Facilitate a consistent Council-wide approach to working on homelessness issues that is supportive, and respects the dignity and needs of all Nelsonians.

5.3. Improving access to work and learning opportunities

- Collaborate with local agencies to identify gaps and opportunities to support young people into employment, education and training.
- Build connections to the region-wide economic strategy to leverage opportunities for the most disadvantaged members of the community.
- Strengthen community organisations that support individuals into work, education and training.
- Support alternative education options for people who have not flourished in the education system.



5.4. Reducing the impacts of poverty

- Support community organisations which deliver front-line services to alleviate poverty and related issues.
- Prioritise CIF allocations for community organisations which provide support for people living in poverty.
- Work with the broader sector to facilitate alignment of the different community groups working on poverty issues.

5.5. Community wellbeing

- Strengthen local neighbourhoods through localised activities and small grants.
- Deliver projects with regulatory health and alcohol industry representatives, to reduce alcohol-related harm. Support initiatives to improve the perception of safety in the CBD for all Nelsonians.
- Work with other funders to provide opportunities for community organisations to improve their governance and management capabilities.
- Invest in growing young leaders and enabling a youth voice in governance. Provide leadership opportunities and representation for youth via the Nelson Youth Council.
- Provide and promote opportunities for increasing physical activity and participation in local parks and reserves for all age groups

6. Partnerships & Stakeholders

6.1. Council partners with iwi across a range of work streams at both a strategic and operational level. Community Partnerships stakeholders include:

- Community organisations and community services providers, including those members of the Community and Whanau network.
- Nelson Youth Council.
- Multicultural Nelson Tasman.
- Positive Ageing Forum.
- Connections Youth Provider Forum.
- Nelson libraries.
- Nelson Tasman Community Funders Network.
- Central government agencies (particularly Ministry of Social Development and the Department of Internal Affairs).
- Tasman District Council and Marlborough District Council.
- Emerging community leaders.



7. How Community Partnerships work streams are delivered

- 7.1. The Community Partnerships activity takes a holistic approach to wellness, as outlined in Council's Oranga Tonutanga (*noun: continued wellbeing model*). This recognises that the aspects that support an individual or a community are interconnected and interdependent. This is relevant when considering an individual, a whānau or a community.



Figure 4 – Oranga Tonutanga is Nelson City Council's wellbeing model.

- 7.2. Figure 5 shows **who** Council works with on the issues and activities listed in the vertical strands, and this is encircled with the range of people and organisations who work with and alongside Council to achieve social outcomes. Council will partner with iwi partners to leverage synergies such as iwi strategies focused on ensuring that everyone has a home, nobody should go hungry and jobs and training.

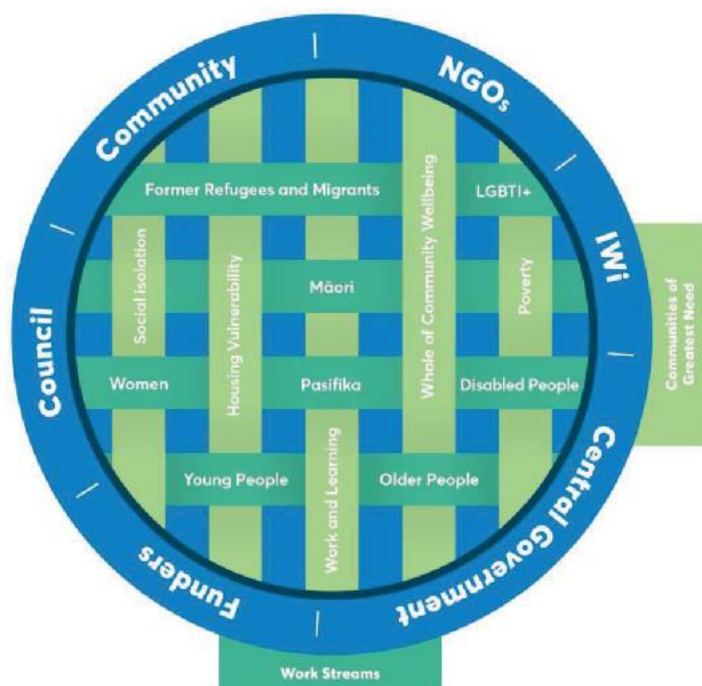


Figure 5 — Community Partnerships in Action

- 7.3 Due to the limited resource available, Council can't be "everything to everyone." The following strategies are used to facilitate improved social outcomes.

Influence investment from other sources

- 7.4 Some of Council's best and most cost-effective outcomes occur as a result of "platforming" — using Council's local knowledge and influence to shape investment by central government and other national funding sources to address Nelson issues. An example of this is Council advocacy for the 'Housing First' initiative with Central Government.
- 7.5 Council is well placed to identify opportunities for leveraging external funding to meet local needs. Council has a strong reputation and credibility and Government, and funding agencies value local advice on the best way to achieve positive outcomes in Nelson. This means other sources of funding are more likely to be provided if a project/programme also has Council support. One mechanism to facilitate cross agency collaboration is the Nelson-Tasman Funders Forum.

Social issues directly affecting Council activities and facilities



- 7.6 A whole-of-Council approach is taken to working on social issues which are impacting the Nelson community. Examples include:
- Ensuring social issues and interventions related to housing vulnerability are linked in with Council's other roles in improving housing affordability.
 - Providing a voice and leadership experience for young people through the Nelson Youth Council.
 - Advocacy on social issues via the Nelson Youth Strategy.

Investment in Community Groups

- 7.7 Community groups provide the mechanism or "tools" to create meaningful change in the community. Council maintains partnerships with other agencies to strengthen or collaborate on new or existing initiatives and ensure targeted outcomes for the community, rather than focusing solely on directly delivering a small number of projects. These partnerships range from relationships through to formal agreements. Examples of the range of approaches include direct support to lift the capability of at-risk community groups through to supporting effective governance structures across the sector via the 'Strengthening Community Governance' collaboration.

Increase Council's agility and improve responsiveness

- 7.8 The issues facing communities change from year to year and Council needs to have structures in place which allow for an agile response over the 10-year lifespan of the AMP. Examples of this are the recent need for Council to respond to the impact of COVID-19 on the community, and the increase in housing vulnerability and homelessness.
- 7.9 Community Partnerships activity and resultant budget structure will give Council the ability to respond to specific, emerging problems in a more agile way, while ensuring resources are being invested in the agreed priority areas to achieve agreed Council outcomes.

A community-led approach

- 7.10 As a general principle, Council may initiate or provide seed funding for projects, and work with the community to develop sustainable community-led management of ongoing initiatives. As Council resources are limited Council wishes to avoid organisations becoming over-reliant on Council funding for their long-term viability. Consequently, an exit strategy will be included in the design of projects at the outset of defined, short term Council activities.

Prioritise the Community Investment Fund to assist communities of greatest need

- 7.11 Council distributes money through the Community Investment Fund to a wide range of organisations with different objectives. This AMP signals a more targeted approach to funding organisations, with an increased focus on addressing the specified communities of greatest need. However, this will not prevent CIF funding being used for legacy or other social development projects.

- 7.12 CIF processes will be updated to support the focus on communities of greatest need, and this will be clearly signalled in the application forms and assessment criteria for the Community Investment Fund. Council will also amend the terms of reference for the funding panel, requiring these priorities to be considered when reviewing applications to the Community Investment Fund.

Develop an evaluation framework

- 7.13 The levels of service and performance measures in this AMP are focused on outcomes to be achieved rather than activities. This requires an evaluation framework in order to be able to show value for investment. The long-term benefits of this change in approach relates to an enhanced ability to identify the optimum use of Council's resources to achieve social wellbeing outcomes.
- 7.14 Council will also review existing projects, to consider whether they are continuing to meet the specified outcomes. Some existing projects will continue, and others may change over time based on this evaluation.

8 Levels of Service

- 8.1 Activity Management Plans include Levels of Service for the activity, which define what Council will deliver.
- 8.2 Levels of service are intended to:
- Inform people of the proposed type and level of service to be offered.
 - Act as a focus for the work required.
 - Enable people to assess the suitability, affordability and equity of the services offered.
- 8.3 The following is considered when deciding on levels of service:
- The needs and expectations of the community.
 - Statutory obligations.
 - Alignment of services with Council strategy, policy and objectives.
 - Affordability of the level of service.

Desired levels of service

- 8.4 Future levels of service and performance measures for Community Partnerships activities are summarised in the following table. They describe the outputs and objectives Council intends to deliver for customers. Performance measures need to be matters that Council can influence and have a long-term outcomes focus.
- 8.5 The performance measures included in this Plan represent a change from the existing levels of service and performance targets. This change has been made in order to focus on the communities of greatest need, and to increase the focus on what outcomes Council is working to bring about rather than simply on the activities undertaken. However, the current performance as measured by the existing performance targets is summarised in Appendix 2.



Programme Outcomes: This is a high-level goal for the programme and captures the collective effort of the sector as a whole. Council's influence on achieving the programme outcomes varies.

Council's Role: This defines Council's role in achieving the programme outcomes.

Performance Measure: This is Council's measure of success for the portfolio.

Indicator or Performance Target: This is a specific data set that is indicative of the success of Council's activities. It is not a measure of the overall programme outcomes, as these also rely on the actions of other organisations. Indicators include qualitative and quantitative data and are proposed for the full ten years of the LTP.

Current Performance: This is current performance for each indicator.

Level of Service	Programme Outcomes	Council's Role	Performance Measure	Indicator, or Performance Target	Current Performance
Reduce social isolation	Improve social connections for communities with the greatest needs.	Resource and build the capacity and resilience of community support groups.	Community groups working with affected populations are supported and receive Council funding.	Minimum of 10% of CIF funding to mitigate social isolation. Two projects directly supported to reduce social isolation for high risk communities. One project is delivered to address social isolation for refugees and new migrants.	These are new performance targets and not currently measured.

Level of Service	Programme Outcomes	Council's Role	Performance Measure	Indicator, or Performance Target	Current Performance
Reduce housing vulnerability	Support people who are chronically homeless in Nelson.	Support partners to coordinate social interventions for those at risk.	Council implements clear procedures for responding to the needs of people without adequate shelter.	Council responds to referrals and service requests within 5 working days.	These are new performance targets and not currently measured.
	Support people who are at risk of becoming homeless.	Support cross-sector interventions for those at risk.	Council supports and leads cross-sector work to address the needs of those at risk.	At least one homelessness project is directly supported by Council. Project accountability reports demonstrate success at mitigating the risk or impact of homelessness.	
Improve access to work or learning opportunities	Create opportunities for people to be in education, employment and training.	Identify and address gaps in service provision relating to employment, education and training. Recognise and celebrate success of successful trainees.	Council successfully advocates for projects to address NEET for high risk populations. Council celebrates success of individuals who complete vocational	Council supports or leads at least one NEET project. Council leads or participates in at least one event to celebrate success for students or jobseekers.	These are new performance targets and not currently measured.



Level of Service	Programme Outcomes	Council's Role	Performance Measure	Indicator, or Performance Target	Current Performance
Reduce the impact of poverty	Reduce the impact of inequities created by poverty.	Council strengthens community groups to reduce the impacts of inequality and poverty.	and educational goals. Community groups addressing poverty issues are actively supported.	At least one poverty reduction project is directly supported by Council. Project accountability reports demonstrate success at reducing the impact of poverty.	These are new performance targets and not currently measured.
Community wellbeing	Increase resident wellbeing and enjoyment of life in Nelson.	Provide opportunities for residents to participate, connect and have fun.	Opportunities are provided to encourage greater community connectedness, health and wellbeing. An active, engaged Youth Council.	At least 20 young people receive leadership investment per year. Minimum of 10% of CIF funding to strengthen community wellbeing.	These are a mix of current performance and new performance targets.

Level of Service	Programme Outcomes	Council's Role	Performance Measure	Indicator, or Performance Target	Current Performance
		The city centre is a safe place for Nelsonians.	Residents report improved perceptions of safety in the CBD/Reduced levels of offending in the CBD. Neighbourhoods projects are supported to connect and strengthen local neighbourhoods. Community organisations are provided with opportunities to improve community governance.	Five local neighbourhood projects are supported. Three activities are supported to strengthen community governance or increase organisational capacity. Council supports delivery of at least one city safety project. Youth sector work plan is developed with community partners, At least three projects are successfully delivered annually to support young people.	
		To facilitate quality programmes and interventions for the changing and diverse needs of	City safety projects are delivered collaboratively with other agencies. A work plan is agreed and		



Community Partnerships Activity Management Plan / Mahere ā-Hopori 2021 – 2031

Level of Service	Programme Outcomes	Council's Role	Performance Measure	Indicator, or Performance Target	Current Performance
		Nelson's young people.	delivered to provide interventions to young people.		

9 Risks

Risk	Proposed solutions
The potential for non-delivery of results from funding granted through the Community Investment Fund.	<p>Clear communication of the expectations of CIF funding and monitoring of outcomes.</p> <p>Maintain contact with funded organisations throughout the funding cycle, so that potential issues are worked through in a timely manner.</p> <p>Require accountability reports to provide qualitative/quantitative data which will inform Council's accountability reporting on its levels of service.</p> <p>Further funding being subject to successful reported outcomes.</p>
The difficulty in collecting meaningful data related to outcomes, resulting in the opportunity costs associated with not knowing if Council is investing in the highest value projects.	Allocation of project budgets for evaluation, including targeted collection of qualitative and quantitative data, to inform regular reporting and future investment.
Inability to meet the needs associated with increasing stresses on individual and community wellbeing due to Covid-19 impacts.	<p>This issue requires Council to be strategic about its investments of staff time and funding, by focusing on the groups of people in most need of assistance, to maximise the benefit of investments.</p> <p>Taking a more flexible approach to the Community Partnerships budgets will enable funding to be prioritised to address issues as they emerge.</p>

10 Key assumptions

- 10.1 All expenditure is stated in dollar values as at 1 July 2021 with no allowance made for inflation over this period.
- 10.2 Council will continue to be involved in Community Partnerships activities.
- 10.3 That Council's objectives will be supported by community partners.



11 Financial Summary

Revenue and Financing Policy

- 11.1 Community Partnerships activities are mostly funded through rates, with external funding for specific projects to match Council's contributions. In-kind contributions via partnerships also contribute to achievement of the desired outcomes.

Financial statements and projections

- 11.2 The total budget per year is \$818,668 plus cost of living adjustments, with funding priorities to be determined on an annual basis.
- 11.3 The three main GL codes have the following totals in the 2021/22 year:
- 7510: Communities of greatest need: \$176,642
 - 7525: Community wellbeing: \$167,100
 - 7530: Community tools and enablers: \$474,926.
- 11.4 In addition to the specific funding listed under GL 7510, a high proportion of the funding under GL 7530 will be allocated for communities of greatest need, as outlined in this AMP. More detail is provided in Appendix 1: Financial Information.

Appendix 1: Financial Information

	2021/22 AMP (2021/31)	2022/23 AMP (2021/31)	2023/24 AMP (2021/31)	2024/25 AMP (2021/31)	2025/26 AMP (2021/31)	2026/27 AMP (2021/31)	2027/28 AMP (2021/31)	2028/29 AMP (2021/31)	2029/30 AMP (2021/31)	2030/31 AMP (2021/31)
7510 Communities of Greatest Need										
751023100474. Mayors Taskforce For Jobs	11,365	11,365	11,365	11,365	11,365	11,365	11,365	11,365	11,365	4,515
751023100613. Youth Nelson	14,624	14,624	14,624	14,624	14,624	14,624	14,624	14,624	14,624	14,624
75102699. Youth Vans operating expenses	6,773	6,773	6,773	6,773	6,773	6,773	6,773	6,773	6,773	6,773
751043220112. Cadetships	4,268	4,268	4,268	4,268	4,268	4,268	4,268	4,268	4,268	4,268
Accessibility Advocacy	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Older Adults Support	23,381	23,381	23,381	23,381	23,381	23,381	23,381	23,381	23,381	23,381
Youth Programmes	113,231	113,231	113,231	113,231	113,231	113,231	113,231	113,231	113,231	113,231
7525 Community Wellbeing										
Expenses										
75252310. NN Youth Council	21,389	21,389	21,389	21,389	21,389	21,389	21,389	21,389	21,389	12,187
752523100798. Community Wellbeing Opex	7,088	7,088	7,088	7,088	7,088	7,088	7,088	558	558	558
752543120133. Youth Development Fund	3,618	3,618	3,618	3,618	3,618	3,618	3,618	3,618	3,618	3,618
752543421597. City Safety Programmes	56,604	56,604	56,604	56,604	56,604	56,604	56,604	56,604	56,604	56,604
752543422033. Accessibility support	8,871	8,871	8,871	8,871	8,871	8,871	8,871	8,871	8,871	8,871
752543428218. City For All Ages Programmes	35,000	40,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Civic Awards to Schools	567	567	567	567	567	567	567	567	567	567
Wellbeing Activities Programme	33,963	33,963	33,963	33,963	33,963	33,963	33,963	33,963	33,963	33,963
7530 Community Tools and Enablers										
75303312. Community partnership projects	10,670	10,670	10,670	10,670	10,670	10,670	10,670	10,670	10,670	10,670
753043121201. Community Investment Fund	339,626	339,626	339,626	339,626	339,626	339,626	339,626	339,626	339,626	339,626
753043128194. Community Partnership Fund grants	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
753043428106. Neighbourhood grants	5,335	5,335	5,335	5,335	5,335	5,335	5,335	5,355	5,355	5,355
753043428125. Grant: Community Patrol	5,335	5,335	5,335	5,335	5,335	5,335	5,335	5,335	5,335	5,335
Community Network and Information Sharing	30,574	30,574	30,574	30,574	30,574	30,574	30,574	30,574	30,574	30,574
Strengthening Community Sector	21,340	21,340	21,340	21,340	21,340	21,340	21,340	21,340	21,340	21,340
Local Community Grants Liaison	5,644	5,644	5,644	5,644	5,644	5,644	5,644	5,664	5,664	5,664
Youth Cross Sector Engagement	6,402	6,402	6,402	6,402	6,402	6,402	6,402	6,402	6,402	6,402



Appendix 2: Existing levels of service

Level of service	Performance measure	Performance target (Year 1-10)
Community networks are supported to develop and grow	The number of networks with better outcomes	One community network is supported to focus on its strategic outcomes annually
	The participation by officers at networks and community forums	Six community networks are attended by officers annually
	Networks are supported to operate	Two community networks are supported with Council funding to operate annually
Council, with the community, celebrates community achievements	Council supports events that recognises community achievements	One community awards event is held annually as well as a civic awards event every 3 years
	Council recognises youth achievement through school awards	Four community youth volunteer awards are presented to secondary school students each year
Council works with the community to increase capability, resilience and connectedness	Community events are encouraged to offer healthy beverage choices to participants	Six events are supported to offer healthy beverage choices
	Events are provided to encourage greater community connectedness, health and wellbeing	Three events focussing on community connectedness are provided by Council each year One annual programme of recreational activities is provided to encourage active lifestyles and promote Council parks and facilities
	Neighbourhoods are strengthened through easy access to information and activities	At least five neighbourhood grants fund civic projects and neighbourhood activity annually One local neighbourhood per year is supported by officers to strengthen community engagement and connectivity

Level of service	Performance measure	Performance target (Year 1-10)
	The number of groups supported to encourage older adults to participate and contribute to community	Three groups supported to provide better outcomes for older adults
	The number of community organisations provided opportunities to improve governance and capability and provided with training and development based on community need	Ten organisations are provided with training and development opportunities
Community leadership is fostered to drive change and action in the community	Council supports the community to enable leadership development	One opportunity per year is provided for community leaders to emerge and take the lead in their community to drive change and action
	Youth development grants encourage our young leaders	Youth Council provides the opportunity for 20 young people to engage young people with local government Six young people are provided a grant to attend leadership and development courses
Partnerships address community needs and issues, leveraging Council's contribution	Community Investment Fund agreements and grants allocated as per advertised timeframes	All funding through the Community Investment Fund is delivered as per advertised timelines
	The number of successful projects funded where officers work with groups to increase partnership opportunities and leverage funding	One successful project is funded per year



Level of service	Performance measure	Performance target (Year 1-10)
	Funders and agencies share information and work collaboratively	<p>Six meetings per year of the Nelson Tasman Community Funders Network</p> <p>Two collaborative projects are developed through partnerships each year</p>

Community Investment Funding Panel

Terms of Reference

March 2021

1. Purpose

The Community Investment Funding Panel is responsible for assessing applications and allocating Community Investment Funding on behalf of the Nelson City Council Community and Recreations Committee.

2. Membership

The Panel consists of:

- The Group Manager Community Services as Chair, or their nominated deputy, and
- Between four and six community and tangata whenua representatives.

3. Panel Skills and Competencies

Community members will collectively have a broad knowledge of community sector in Nelson/Whakatū, in particular improving wellbeing in 'communities of greatest need,' focusing on reducing social isolation, reducing housing vulnerability, improving access to work and learning opportunities and reducing the impact of poverty.

Members will reflect, as far as possible, a broad cross-section of the community (e.g. Māori, Pasifika, young people, older adults and other vulnerable communities).

At least one community member will have specific knowledge and understanding of Iwi Māori aspirations and organisations in Nelson.

One member may come from other funding agencies.

Members will understand, and have experience of community funding processes.

The Panel will have the power to co-opt further members with speaking, but not voting rights, to provide specialist perspectives on particular communities of interest or identity.

4. Quorum

The Quorum for the Community Investment Funding Panel is half the community members plus the Chairperson or their delegate.

5. Areas of Responsibility

The Funding Panel will consider applications for Community Investment Funding and allocate appropriate levels of funding against the criteria set out in the Nelson City Council Community Assistance Policy, Long-Term Plan 2021-2031, and other guidance or priorities that Council may set from time to time.

6. Powers to decide

The Community Investment Funding Panel has the powers to decide the allocation of Community Investment Funding.

Funding allocations will be guided by the priorities set out in the Community Partnerships Activity Management Plan 2021-2023, i.e.

- a. To prioritise funding towards improving wellbeing in communities of greatest need, focusing on reducing social isolation, reducing housing vulnerability, improving access to work and learning opportunities and reducing the impact of poverty; and
- b. To respond to changing and emerging needs in the community.

The Community Investment Funding Panel will allocate up to 70% of the available funds towards strategic projects once every three years.

The remaining funding allocation will be allocated via small grants of up to \$10,000 as part of a twice yearly funding round.

7. Powers to recommend

The Panel may report to the Community and Recreation Committee on any issues, themes or insights gathered in the consideration of the applications received.

8. Role of the Funding Panel

- To consider applications for the Community Investment Fund, and
- To allocate appropriate levels of funding against programme's criteria and priorities, as set out in para. 6 above.

9. Role of the Chair

- To review the agenda with staff prior to Funding Panel meetings, and
- To chair meetings according to the agreed agenda and to assist the Funding Panel to make decisions on funding applications.

10. Role of staff

Staff provide technical expertise, project management and administrative support to the Funding Panel. Their role is to:

- Manage the application process:
 - Prepare application material and promote the fund
 - Receive applications
 - Assess applications against programme criteria and priorities, and
 - Provide applications, summaries and assessments to the Panel, to support their consideration;
- Provide advice to the Funding Panel, including on:
 - Council policies, plans and strategies that inform community funding,
 - Good funding practice, and
 - Legal and statutory responsibilities;
- Organise and manage engagement with key stakeholders and the wider community;
- Assist in the recruitment of panel members;
- Keep panel members briefed on key communications with key stakeholders and the public;
- Prepare and distribute agendas for Panel meetings; and

- Maintain records of process used, options considered, key decisions made by the Panel and reasons for decisions, so that the decision making process can be clearly understood.

11. Appointment process

The process for appointment of community members is:

- Staff will:
 - call for nominations for Panel member(s) from community and tangata whenua organisations, and
 - Review nominations against the required skills and competencies.
- Staff will engage with the Chair and Deputy Chairs of the Community and Recreation Committee to develop a shortlist and recommendations to the Community and Recreation Committee.
- The Community and Recreation Committee will approve the Panel members.

Should a member of the Panel stand down from his or her role, the Panel may co-opt a replacement member for the balance of the member's term, subject to the approval of the Community and Recreation Committee.

12. Duration of appointment

Appointments will be for a three year term.

At the end of the their term, panel members may be reappointed for a further term, subject to the approval of the Community and Recreation Committee

If a member doesn't seek reappointment, or their reappointment is not approved, Council will follow the appointment process outlined in item 11 to appoint new Panel members.

Panel members may be appointed for a maximum of nine years in total.

13. Conflicts of Interest

Members will complete a declaration of interest form when appointed, and declare any conflicts of interest at the start of each meeting.

14. Code of Conduct and confidentiality

Appointed Panel members must sign and comply with a Code of Conduct for the Panel (A1960223) that includes confidentiality clause *'not to use or disclose confidential information for any reason other than the purpose for which the information was supplied to me in my role as a member of the Panel'*.

15. Reporting

- Minutes of Funding Panel meetings will be taken and received by the Community and Recreation Committee.
- For the purposes of complying with the Local Government Official Information and Meetings Act 1987 (Part 7, 45(1)) Panel meetings will be treated as public meetings as the Panel is delegated to make decisions on the allocation of the Community Investment Fund.

CIF Strategic Grant Applications 2021-2022						
Organisation Name	Programme Title	Programme Summary	\$ Requested	recommendations / notes		
Recommended for Residual 2020/2021 funding						
Whenua Iti Outdoors (in partnership with Nelson Whakatū Muslim Association and Nelson Tasman Pasifika Trust)	Community Building through Adventure	Bridging social, education and training gaps in the Muslim and Pasifika Communities	\$ 11,656	Collaborative projects, with Pasifika Trust, Nelson Whakatū Muslim Community and Whenua Iti. Strong alignment with CIF priorities: Recommend funding under 2020/21 residual fund, or transferring to Small Grants fund.	\$ 10,000	
Victory Community Centre in partnership with Mūcultural Nelson Tasman and English Language Partners.	Operating costs of the Community Navigator service	Operational funding for the ongoing Community Navigator service.	\$ 30,000	Collaborative project - with Strong alignment with CIF priorities. Funded under CIF for the past 3 years; now looking to secure more sustainable funding longer term. Recommend to fund under 2020/21 residual fund.	\$ 25,000	
To consider under strategic grant funding						
24-7 UNite	24-7 YouthWork	Employing three youth workers to provide presence-based youth work at Nelson College.	\$ 15,000			
Age Concern Nelson Tasman	Social connection for older adults	Continue to expand our current social activities and events	\$ 19,800			
All Saints Loaves and Fishes project	Loaves and Fishes	Provision of full nutritious meals so no one in central Nelson need go hungry or lonely at lunchtime	\$ 4,650			
Alzheimers Nelson Tasman	Dementia Information, Support and Social Groups	Monthly Information, Support and Social Groups for people living with dementia in Nelson.	\$ 6,835			

CIF Strategic Grant Applications 2021-2022						
Organisation Name	Programme Title	Programme Summary	\$ Requested	recommendations / notes		
Annesbrook Community Trust	24/7 Youth Work	24/7 Youth Work is a not for profit organisation run in Nelson and nationwide.	\$ 30,000			
Barnardos New Zealand	Barnardos LEAP social work service in Nelson	Supporting vulnerable children and their whānau through one to one support and learning programmes.	\$ 12,000			
Beneficiaries and Unwaged Workers Trust	operational costs	assistance with wages, rent and other operating costs such as phone, electricity and stationery	\$ 15,000			
Big Brothers Big Sisters of Nelson-Tasman	Supporting Volunteer Mentoring Matches	Recruitment, training, supervision and support of volunteer mentors, young people and their whānau.	\$ 30,000			
Blind Citizens NZ Nelson Branch	Increasing Social Interaction.	We seek to reduce social isolation and loneliness amongst our members.	\$ 250	Consider a small grant		
Christians Against Poverty	CAP Debt Help	Long-term support for Nelson families living in poverty due to unmanageable debt.	\$ 15,000			
Citizen Advice Bureau Nelson Tasman	Social Isolation	The CAB will provide free, confidential support to all peoples of the Nelson/Tasman district.	\$ 6,000			
Community Action Nelson (CAN)	Community led conversations on housing	Collaborative, community led conversations about housing of all types including affordable housing of the year.	\$ 9,220			
Community Art Works	Community Art Works daily art programs	Disability classes daily 48 weeks of the year.	\$ 15,000			

CIF Strategic Grant Applications 2021-2022						
Organisation Name	Programme Title	Programme Summary	\$ Requested	recommendations / notes		
Compost Club Limited	Leadership training and Community building	Grow our community, qualitatively and quantitatively, and offer leadership opportunities	\$ 11,150	recommened for strategic grant as no track record. Primarily and environmental / waste minimisation project: refer to alternative funding programmes.		
Empowerment Trust	Face to face Kidpower	4 pre-schools and 2 public kidpower sessions	\$ 4,000	One year's finding requested. May be more suitable for small grants, although it is an ongoing programme.		
Habitat for Humanity Nelson	The Habitat Hub	Operational costs for The Habitat Hub. A community Hub with a focus on community wellbeing.	\$ 30,000			
Life Linc Nelson Inc	Frontline Face to Face Counselling Services	Low-cost counselling services for individuals, couples and groups, operating in Nelson City.	\$ 11,000			
Male Room Inc	Support of the continued operation of Male Room	The services this request covers are for administration and operating costs.	\$ 12,000			
Multicultural Nelson Tasman Incorporated	Operating Expenses	Wages, rent, rates, power, internet, phone, ads etc to fulfil our purpose - Nelson-Tasman community.	\$ 20,000			
Nelson Community Christian Night Shelter Trust	Provision of emergency accommodation	Each year we provides at least 2000 bed nights and evening meals for homeless people in Nelson.	\$ 5,000			
Nelson Environment Centre	Minimise food waste and maximise community benefit	Food rescue and redistribution programme to support vulnerable people across the community.	\$ 25,000			

CIF Strategic Grant Applications 2021-2022						
Organisation Name	Programme Title	Programme Summary	\$ Requested	recommendations / notes		
Nelson Pride	Let's Get Bolder Together Nelson (LGBT Nelson)	This project aims to establish the basic organisational infrastructure of Nelson Pride.	\$ 5,000			
Nelson Symphony Orchestra Inc.	Movie Music Extravaganza	The NSO will perform famous and well known pieces of movie music of the last 30 years.	\$ 2,500	Note this application doesn't meet Strategic Grant, or CIF priorities.		
Nelson Tasman Filipino Community Incorporated	Family Sports, Zumba and Mums & Toddlers playgroup	Family Sports Tournament Community Zumba Mums & Toddlers playgroup	\$ 3,000			
Nelson Tasman Housing Trust	Housing Advice and Monitoring Housing Need	Housing Advice for those in need & Monitoring Housing Need to track demand for affordable rentals	\$ 4,000			
Nelson Tasman Kindergartens	Community Navigator - Whanau Awhi team.	The Community Navigator's role is to support any whanau in the community needing support.	\$ 30,000	funding requested for two years		
Nelson Tasman Pasifika Community Trust	Develop capability through learning opportunities.	Bridge gaps in social, educational, vocational training and learning opportunities.	\$ 30,000			
Nelson Tasman Youth Workers Collective	Youth Sector COVID Response Strategy	Initiatives to reduce social isolation & improve work/learning opportunities in the youth sector	\$ 23,400			
Nelson Women's Centre	Social services / Drop in space / Resource support	Practical social work support, food bank, advocacy, housing and counselling services for all women.	\$ 12,000			
Ngāti Koata Trust	Whakatipu Rangatahi - "Growing our Youth"	A series of wānanga for rangatahi to build essential skills for iwi and for life	\$ 7,500			

CIF Strategic Grant Applications 2021-2022						
Organisation Name	Programme Title	Programme Summary	\$ Requested	recommendations / notes		
Perinatal Support Nelson	Perinatal counselling support service.	Nelson based Perinatal counselling service, supporting families effected by pnd	\$ 10,000			
Q Youth	Q Youth	Q Youth offer, Rangatahi drop in sessions, trainings and support the wider community	\$ 10,000			
Royal New Zealand Plunket Trust	Nelson Plunket Parent Education Programme (PEPE)	Parent education providing evidence based information/support for families with children ages 0 -5.	\$ 6,000	One year's finding requested. May be more suitable for small grants, although it is an ongoing programme.		
Safeguarding Children	Nelson Safeguarding Children Public Training	6 x free public child protection training sessions - 2 per annum for three years.	\$ 2,000	May be more suitable for small grants, although it is an ongoing programme.		
St Stephens Anglican Community Church	Community Support	Supporting people in need through one-to-one support, practical help and connecting them with others	\$ 5,500			
Stoke Seniors	Part-pay for Activity Coordinator/ Support Person	She is essential for arranging interesting entertainment, topics for discussion and many activities.	\$ 15,000			
Tahunanui Community Hub Incorporated	To assist build the strength of our community.	Help build the strength of our community by endeavouring to look after/support the most vulnerable.	\$ 20,000			
The Brain Injury Association Top of the South	Operational Costs for service delivery	We are applying for a multiyear grant to support operational costs, service delivery and activities	\$ 30,000			

CIF Strategic Grant Applications 2021-2022						
Organisation Name	Programme Title	Programme Summary	\$ Requested	recommendations / notes		
Top of the South Neighbourhood Support - Te ope tautoko I te hāpori o Te Tau Ihu	Building Connected, Safe, Resilient Neighbourhoods	Supporting migrants, refugees and other socially isolated groups to connect with their communities.	\$ 30,000			
Victim Support in Nelson	Victim Support Nelson's Operating Expenses	Our mixed model of staff and trained volunteers provides a service to victims that is available 24/7	\$ 6,000			
Victory Community Centre	Ongoing operating costs	Operational funding for the ongoing running of our community centre	\$ 30,000			
Volunteer Nelson	Wellby project	Wellby uses the Found Directory, Talking Cafes and Signposters to address social isolation .	\$ 25,000			
Volunteer Nelson	Young Leaders Programme	10 young people are trained as youth workers. 110 young people participate in a community project.	\$ 18,000			
WHAKATU TE KOROWAI MANAAKITANGA TRUST	Hei Whakatipuranga / Towards the Next Generation	Supporting whanau to eliminate barriers towards experiencing positive change and growth for future	\$ 30,000			
Whanake Youth	HQ- a safe space for, by and with young people.	To continue to develop a safe place for young people age 12-24 years to belong, engage and grow in.	\$ 30,000			
Whenua iti Outdoors	Positive opportunities for vulnerable youth	Programmes focused on personal development with social, educational and vocational outcomes	\$ 7,200			

CIF Strategic Grant Applications 2021-2022						
Organisation Name	Programme Title	Programme Summary	\$ Requested	recommendations / notes		
Wilderness Canoe Trust	10 days of canoe journeys for people in Nelson	10 days for canoe journeys provided to children and young people in Nelson	\$ 5,000	May be more suitable for small grants, although it is an ongoing programme.		
TOTAL			\$ 735,661		\$	-

CIF Application Assessments – 2020/21 funding

Contents

CIF Funding Assessment: Victory Community Centre (Community Navigator).....	2
CIF Funding Assessment: Whenua Iti Collaborative project.....	3

Item 7: Community Investment Funding Allocation 2020/2021: Attachment 4

CIF Funding Assessment: Victory Community Centre (Community Navigator)

Organisation Name	Victory Community Centre in partnership with Multicultural Nelson Tasman and English Language Partners.
Programme Name	<i>Community Navigator service</i>
Programme summary	The focus of the Community Navigator service remains on working with migrants and former refugees across Nelson through pathway support. The focus is on connecting people with activities and services that make life more enjoyable and / or provide practical support.
Cost (p.a.)	<i>\$49,000</i>
Amount Applied for	\$30,000

Eligibility Check:

Legal / Charitable status	ok	Victory (lead agency): Regd Charity & inc. soc
Previous funding / accountability	ok	<i>No issues – previous grants fully accounted</i>
Meets all other criteria	ok	

Assessment:

Focus		score	
Organisational capacity, track record		5	3 significant organisations; Victory, as lead agency has a good track record of community achievement, and well managed / governed organisation
Programme soundness / evidence of need etc		5	Strongly supported – by community & networks (eg Settlement Network).
Budget and finances		5	Realistic budget; VCC has well regarded treasurer . Note current discussions to source more sustainable funding (not a short-term fix though)
Subtotal (/15)		15	
CIF Priorities			
Key CIF Priority area	Social isolation	5	Main role is connecting new migrant people with each other and wider community resources
Additional priority area(s)	Poverty / housing	4	Advocacy for housing: new migrants are especially impacted by housing costs and availability; Provision of food parcels and connection to specialist support fr vulnerable
Community/ies	Former refugee / new migrant Victory community	5	A designated priority 'community of greatest need' Working across Nelson, with significant new migrant populations in Victory area.
Sub total		14	
Additional factors			
Partnering, collaboration		2	This is a collaborative programme – also connected with other community and govt. support. eg Red Cross, schools NMIT etc
Community benefit		2	This community based navigator programme has wider community benefit as new migrants are supported to understand and access services available to them.
Nelson focus		2	This is a Nelson developed, run, and based programme
Māori and te Tiriti responsive			Not mentioned – not asked about
Any additional factors			
Total score		35	
Assessment comments and recommendation:			
<ul style="list-style-type: none"> Collaborative project - with Strong alignment with CIF priorities. Funded under CIF for the past 3 years; now looking to secure more sustainable funding longer term. With VCC applying for organisational costs, suggest funding this project from 2021 residual fund & working with other funders to secure long term funding. 			
Recommendation		Recommend to fund under 2020/21 residual fund. To \$25,000	

Item 7: Community Investment Funding Allocation 2020/2021: Attachment 4

CIF Funding Assessment: Whenua Iti Collaborative project

Organisation Name	Whenua Iti Outdoors (in partnership with NW Muslim Association and NT Pasefika Trust)
Programme Name	<i>Community Building through Adventure</i>
Programme summary	<i>Bridging social, education and training gaps in the Muslim and Pasifika Communities, through:</i> <ul style="list-style-type: none"> • <i>Community days</i> • <i>Camps – both youth -focused and multi-generational</i> • <i>Ongoing support incl. employability pathway workshops</i>
Cost (p.a.)	<i>\$60,640</i>
Amount Applied for	\$11,656

Eligibility Check:

Legal / Charitable status	ok	Whenua Iti (lead organisation)– Charitable Trust
Previous funding / accountability	ok	Whenua Iti has several funding relationships – accountability is sound
Meets all other criteria	ok	

Assessment:

Focus		score	
Organisational capacity, track record		5	Whenua Iti
Programme soundness / evidence of need etc		5	This follows successful pilot programmes with both groups; (refer to the application details)
Budget and finances		5	Budget is reasonable – with the Pasefika portion subsidised by MPA
Subtotal (/15)		15	
CIF Priorities			
Key CIF Priority area	Social isolation	4	The programme is developed to increase confidence and community interaction, both within the communities concerned, and with the wider community.
Additional priority area(s)	Work & learn; poverty	4	Programme has a tangible focus on increasing employability and ‘hard’ skills relevant to each population group. Poverty reduction is an outcome – rather than direct focus.
Community/ies	‘other ethnic’ & Pasefika	4	Muslim community comprises wide range of nationalities & ethnicities, with significant refugee and new migrant people. Pasefika also comprises both long-standing community and recent arrivals (eg RSE workers)
Sub total		12	
Additional factors			
Partnering, collaboration		2	The programme is based on collaboration between Whenua Iti and the Muslim and Pasefika communities
Community benefit /wellbeing		1	2 significant populations directly impacted
Nelson focus		1	Nelson – Tasman; based in Tasman with majority of participants from Nelson
Māori and te Tiriti responsive			
Any additional factors			
Total score		31/40	
Assessment comments and recommendation:			
<ul style="list-style-type: none">• Strong application – especially as a collaborative initiative• Both Whenua Iti and Pasefika Trust have other applications for strategic grants, and are concerned granting this programme might prejudice them• Strong alignment with CIF priorities:• Recommend funding under 2020/21 residual fund, or transferring to Small Grants fund.			
Recommendation		Grant \$10-11k can be supported	